

ONE TEAM, ONE MISSION

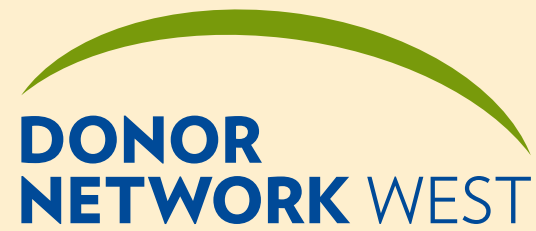
DONOR NETWORK WEST
2015 REPORT TO THE COMMUNITY

A local Super Bowl star's
donation story p.3

Double-lung transplant
recipient wins gold p.5

Kidney recipients are
amigas for life p.7

**DONOR
NETWORK WEST**
Heal a life through organ and tissue donation



Our Mission

Donor Network West saves and heals lives through organ and tissue donation.

We honor and respect the donors and families we serve with compassionate care, and inspire our communities to donate life.



Photo by Bay Area News Group, used by permission

On the cover:
Family and friends surround ten-year-old heart recipient Isabel ("Izzy") at our 2015 Donate Life Run/Walk.

One Team, One Mission

Whether it is for your favorite sports team or for a family member who has overcome a difficult situation, we all like having someone to root for. It also feels good to be part of a group of people that you really care about.

The expression "there's no 'I' in team" has always resonated with me as it carries both beauty and truth. Listening to speeches of accomplished leaders that include praise for people who have helped them become their best selves and been there for them through thick and thin, is always refreshing. There's power in recognizing others and working with them for causes that are greater than us.



In 2015, 2,379 people became organ and tissue donors in our service area of 40 counties, marking a new milestone for our organization. We thank our generous donors and their families, partner hospitals, coroners, and funeral homes who helped us achieve this. They share our values of teamwork, integrity, and passion.

As we highlight our accomplishments for 2015, we commit to do our best to provide hope to the more than 10,000 people who are still waiting for their second chance at life in northern California and Nevada. **We can do it together—as a team.**

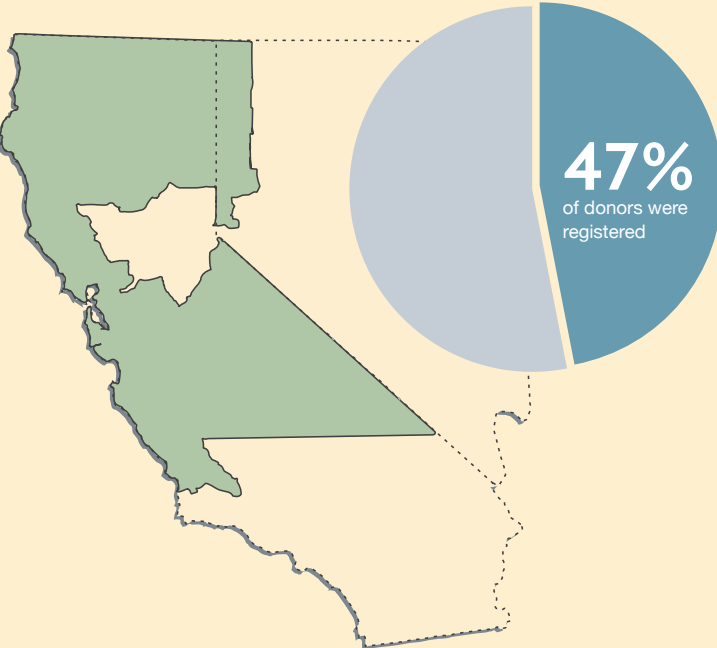
Cindy Siljestrom

A handwritten signature of Cindy Siljestrom in black ink.

Chief Executive Officer

Our Donation Service Area

We serve an area of **100,000 square miles** and **13.4 million people** in northern California and Nevada. There were **2,379 donors** in our service area last year, and **47% were registered donors**.



- Our Trusted Partners:
- **175 Hospitals**
 - **500+ Funeral Homes**
 - **44 Coroners/Medical Examiners**
 - **5 Transplant Centers**



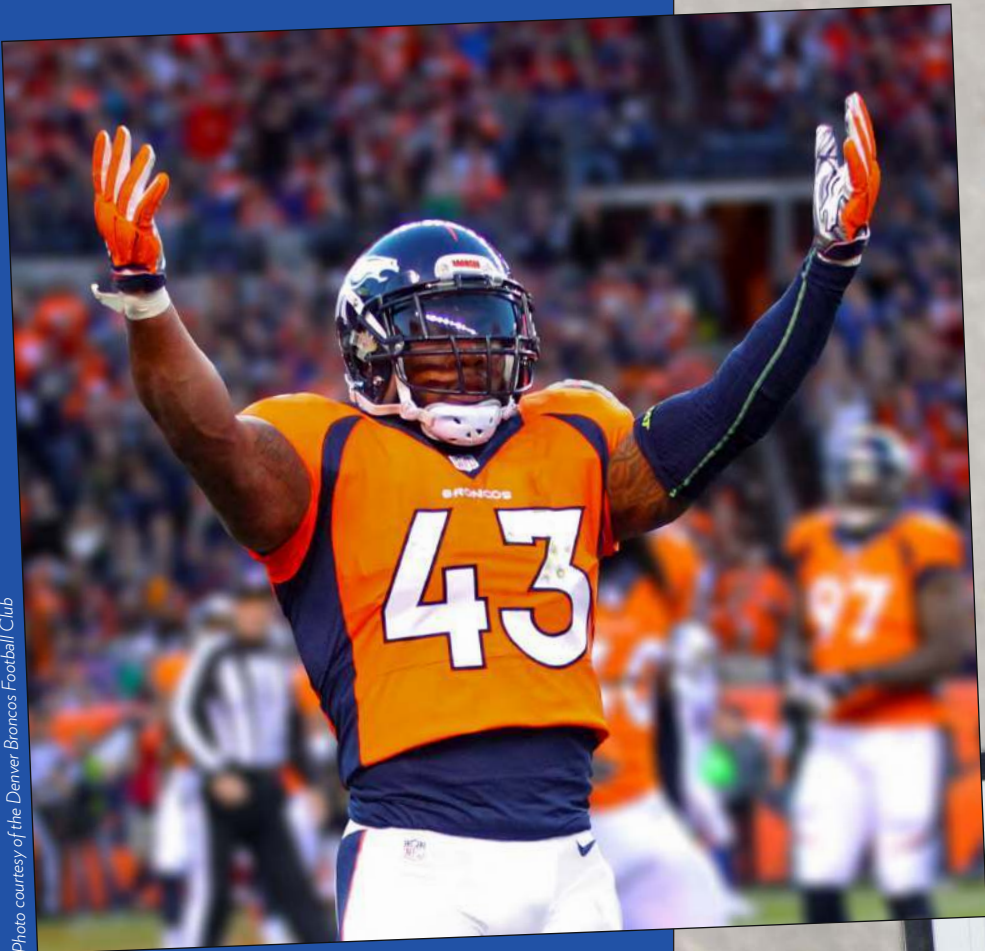
There are **10,125 people on the waitlist** in our area. (There are 121,859 nationally.)*



Our operations center received **34,000 referral calls** in 2015.

*Based on Organ Procurement and Transplantation Network data as of Dec. 31, 2015 and Jan. 8, 2016

Photo courtesy of the Denver Broncos Football Club



When **T.J. Ward** became a Super Bowl champion in February of 2016, everything changed for the Denver Broncos safety. His life was also forever changed when he became a donor family member in 2012.

T. J., who grew up in the San Francisco Bay Area, lost his cousin and uncle within six months of each other; they both helped heal the lives of others through organ and tissue donation.



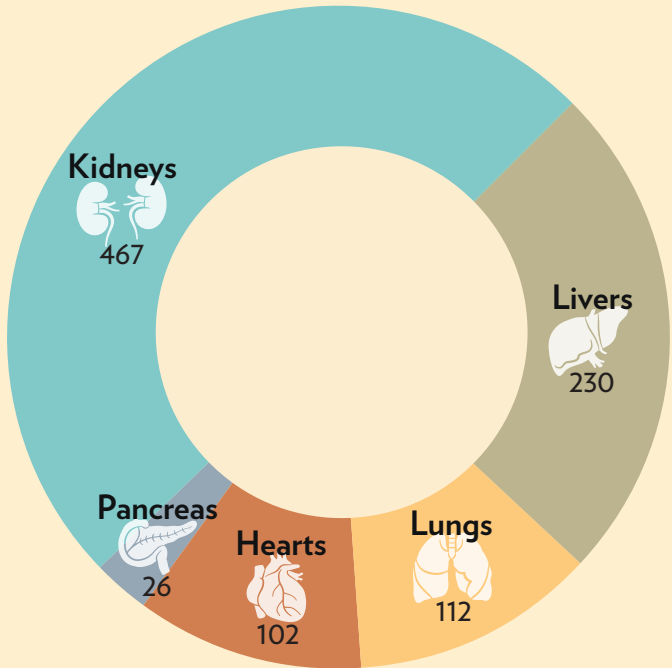
T.J. on the field (left), and holding pictures of his cousin Dennis and uncle Jacob (below)

The seventh-year safety and two-time National Football League Pro Bowl selection became a Super Bowl champion when the Broncos defeated the Carolina Panthers during Super Bowl 50 in San Francisco. T.J. belongs to two special teams; he is both a champion on the field and a champion for donation.

“We can all champion donation by talking about it with everyone we know. It’s a team effort.”
—T.J. Ward

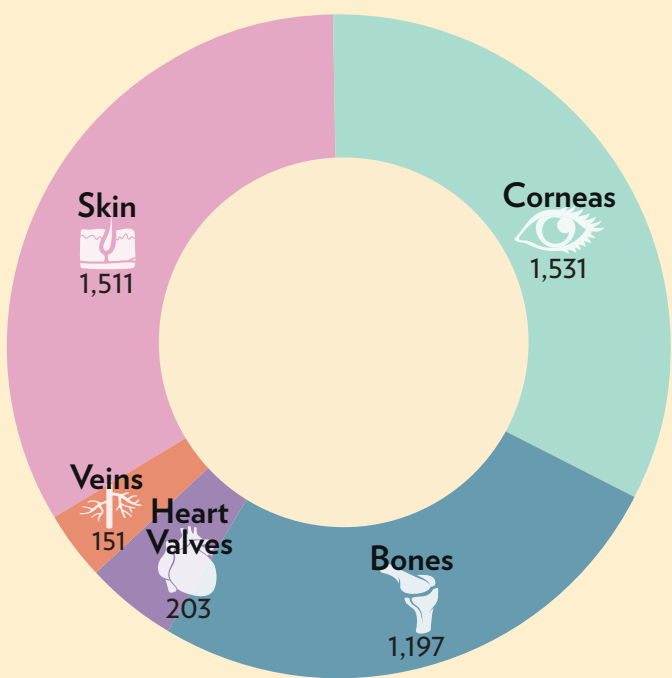
Organ Donors

300 people became organ donors, providing 937 organs for transplantation.



Tissue Donors

2,236 people donated tissue, providing 4,593 tissue samples for transplantation.



98,000 LIVES IMPROVED

“I’ve been given a second chance, and I owe it to my donor to push myself and compete. It’s not about winning for me, but about honoring this gift of life.”

—Anna Modlin

Anna Modlin received a double lung transplant in 2010 after suffering from cystic fibrosis. This past summer, she celebrated her second chance at life by participating in the Donate Life Transplant Games of America as leader of Team NorCal. At the athletic event, she won eight gold medals and was named Female Athlete of the Year.

After her transplant, Anna thought that the Transplant Games were the perfect opportunity to take her new lungs out for a “test drive”. She attended her first games 18 months after her surgery and won five gold medals.

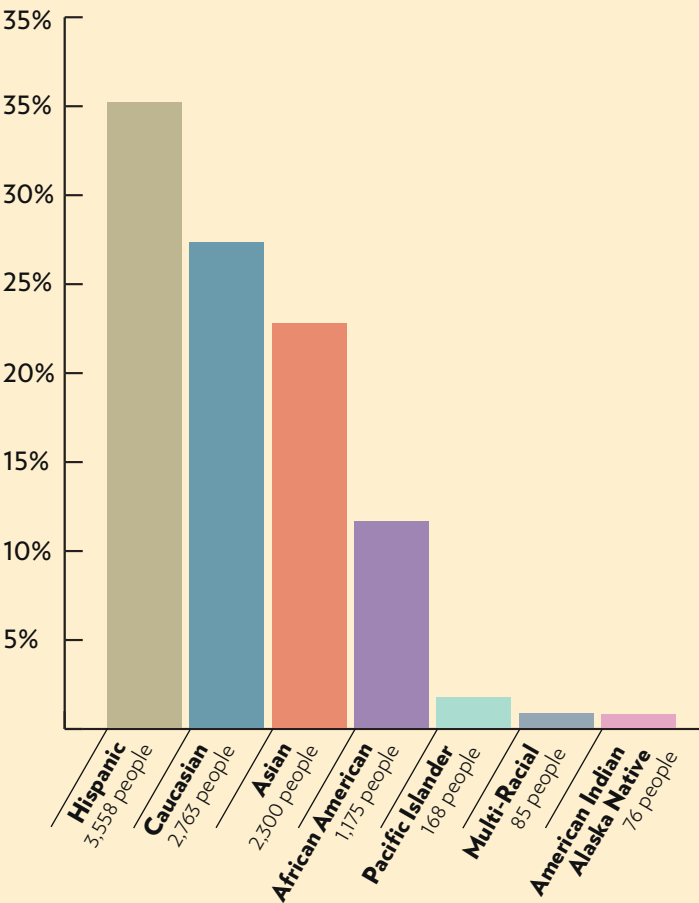


Anna displays her 2016 medals (left), and celebrates with her teammates on the podium at the 2014 Transplant Games (below)

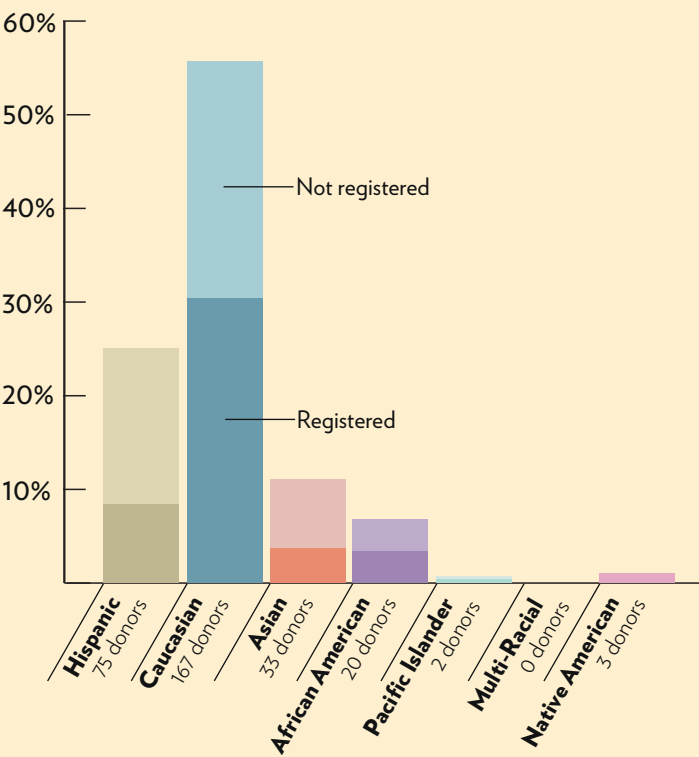
Since her wins, Anna has been commended by her peers for her determination, strength, and sportsmanship. But she likes to remind them that none of it would have been possible without the incredible gift from her donor.



Waitlist by Ethnicity



Organ Donors by Ethnicity



Above: San Mateo High School students Alice Huang, Carina Lo, and Jeremiah Salud won first, third and "Facebook Fave" prizes, respectively, as part of Donor Network West's 2015 Art Contest.



Our community initiatives and partnerships are vital to our mission of saving and healing lives. In 2015, Donor Network West partnered with 96 clinics, 76 Department of Motor Vehicles field offices, 50 faith organizations, and 6 consulates. Our community education staff and Donate Life Ambassadors completed nearly 100 high school presentations and our volunteers worked more than 3,000 hours at 300 events.

Hilda and Maria Isabel met while they were undergoing dialysis and instantly became kidney *amigas*. They received life-saving kidney transplants in 2014 and 2015, respectively, and are grateful to their generous donors for their second chances at life. Though they have been Donate Life Ambassadors for less than a year, this dynamic duo has already completed over 100 volunteer hours and has touched the hearts of thousands in their surrounding community.



Top right: Hilda and Maria Isabel help distribute food and register donors every month as part of the Canal Alliance's free grocery program in San Rafael, CA.

Bottom right: Kidney recipients Hilda, Maria Isabel, and Graciela march at the Guelaguetza Mexican Festival in San Jose, CA.

Donation Service Area Partners Save Lives Through Donation

In 2015, Donor Network West recovered 937 organs from 300 donors. In addition, 2,236 people said “yes” to tissue donation resulting in 98,000 lives saved and improved. Our generous donors, giving families, partner hospitals, coroners, and funeral homes contributed to make this possible.

	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
East Bay	524	559	133	62	184
Alameda County Coroner	8	1	–	–	–
Alameda Hospital	11	5	1	0	0
Alta Bates Summit Medical Center Alta Bates Campus	13	13	1	0	0
Alta Bates Summit Medical Center Summit Campus	43	25	3	2	6
Contra Costa County Coroner	3	–	–	–	–
Contra Costa Regional Medical Center	10	1	0	0	0
David Grant Medical Center	3	6	1	0	0
Eden Medical Center	25	67	20	11	27
Fairmont Hospital	1	–	–	–	–
Highland Hospital	26	61	20	7	22
John Muir Medical Center Concord Campus	42	27	3	0	0
John Muir Medical Center Walnut Creek Campus	52	60	22	16	56
Kaiser Foundation Hospital Antioch	18	17	4	1	1
Kaiser Foundation Hospital Fremont	11	4	1	0	0
Kaiser Foundation Hospital Oakland	15	12	1	0	0
Kaiser Foundation Hospital Richmond	6	6	1	0	0
Kaiser Foundation Hospital San Leandro	10	26	5	2	5
Kaiser Foundation Hospital Vacaville	20	18	7	4	19
Kaiser Foundation Hospital Vallejo	28	10	2	2	4
Kaiser Foundation Hospital Walnut Creek	20	7	3	0	0
Kindred Hospital SF Bay Area	1	0	0	0	0
Livermore VA Nursing Home Care Center	1	–	–	–	–
NorthBay Medical Center	27	31	12	5	15

	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
NorthBay VacaValley Hospital	7	4	0	0	0
San Leandro Hospital	3	9	0	0	0
San Ramon Regional Medical Center	9	10	0	0	0
Solano County Coroner	1	0	0	0	0
St. Rose Hospital	28	47	2	1	1
Stanford Healthcare - ValleyCare Medical Center	27	10	2	1	3
Stanford Healthcare - ValleyCare Livermore Campus	0	0	0	0	0
Sutter Delta Medical Center	20	24	3	1	3
UCSF Benioff Children’s Hospital Oakland	4	15	8	3	5
Washington Hospital	28	43	11	6	17
Fresno	375	609	114	42	145
Adventist Medical Center-Hanford	20	6	0	0	0
Adventist Medical Center-Reedley	4	0	0	0	0
Adventist Medical Center-Selma	7	0	0	0	0
Arroyo Grande Community Hospital	2	0	0	0	0
Central Valley General Hospital	0	0	0	0	0
Chowchilla Skilled Nursing Facility	0	–	–	–	–
Clovis Community Medical Center	20	18	2	1	3
Coalinga Regional Medical Center	0	0	0	0	0
Community Regional Medical Center	81	345	65	22	77
Community Subacute and Transitional Care Center	0	0	0	0	0
French Hospital Medical Center	13	4	3	2	6
Fresno County Coroner	11	–	–	–	–
Fresno Heart and Surgical Hospital	3	2	0	0	0

	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
Kaiser Foundation Hospital Fresno	24	14	0	0	0
Kaweah Delta Medical Center	51	54	15	8	25
Kings County Coroner	1	0	0	0	0
Madera Community Hospital	6	3	2	0	0
Madera County Coroner	0	0	0	0	0
Merced County Coroner	1	0	0	0	0
Mercy Medical Center Merced	17	33	4	2	11
Northern Inyo Hospital	0	0	0	0	0
Porterville Developmental Center	0	0	0	0	0
Saint Agnes Medical Center	51	48	8	3	14
Sierra View District Hospital	18	27	3	0	0
Sierra Vista Regional Medical Center	14	13	7	3	8
Tulare County Coroner	0	0	0	0	0
Tulare Regional Medical Center	12	2	0	0	0
Twin Cities Community Hospital	7	4	0	0	0
VA Central California Health Care System	5	4	0	0	0
Valley Children’s Hospital	6	32	5	1	1
Modesto	250	319	69	29	99
Community Hospice	1	0	0	0	0
Central Valley Specialty Hospital	0	–	–	–	–
Dameron Hospital	13	39	2	1	1
Doctors Hospital of Manteca	4	4	0	0	0
Doctors Medical Center Modesto	57	106	31	18	54
Emanuel Medical Center	25	14	2	1	2
John C. Fremont Healthcare District	3	0	0	0	0
Kaiser Foundation Hospital Manteca	0	0	0	0	0
Kaiser Foundation Hospital Modesto	20	21	3	1	2
Lodi Memorial Hospital	10	1	0	0	0
Memorial Hospital Los Banos	2	0	0	0	0
Memorial Medical Center	47	49	17	7	39

	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
Oak Valley District Hospital	6	1	0	0	0
San Joaquin County Coroner	2	0	0	0	0
San Joaquin General Hospital	6	20	5	0	0
San Joaquin Valley Rehab Hospital	0	0	0	0	0
Sonora Regional Medical Center	8	4	2	0	0
St. Joseph’s Medical Center Stockton	40	58	7	1	1
Stanislaus County Coroner	2	0	0	0	0
Sutter Tracy Community Hospital	2	2	0	0	0
Tuolumne County Coroner	1	0	0	0	0
Northern	332	446	116	59	171
Banner Churchill Community Hospital	3	0	0	0	0
Banner Lassen Medical Center	0	0	0	0	0
Butte County Coroner	1	0	0	0	0
Carson Tahoe Continuing Care Hospital*	–	1	0	0	0
Carson Tahoe Regional Medical Center*	–	6	2	2	6
Carson Valley Medical Center	2	1	0	0	0
Eastern Plumas Hospital Portola Campus	0	0	0	0	0
Enloe Medical Center	55	82	17	9	23
Fairchild Medical Center	3	0	0	0	0
Feather River Hospital	16	7	0	0	0
Frank R. Howard Memorial Hospital	1	1	0	0	0
Glenn Medical Center	1	0	0	0	0
Humboldt County Coroner	7	0	0	0	0
Humboldt General Hospital*	–	0	0	0	0
Jerold Phelps Community Hospital	3	0	0	0	0
Mad River Community Hospital	6	1	1	0	0
Mammoth Hospital*	–	0	0	0	0
Mayers Memorial Hospital	3	0	0	0	0
Mendocino Coast District Hospital	2	0	0	0	0

	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
Northern (cont.)	332	446	116	59	171
Mercy Medical Center Mt. Shasta	4	1	0	0	0
Mercy Medical Center Redding	53	67	20	10	29
Modoc Medical Center	3	0	0	0	0
Mount Grant General Hospital*	–	0	0	0	0
Napa County Coroner	10	0	0	0	0
Northern Nevada Medical Center	8	18	1	0	0
Orchard Hospital	1	0	0	0	0
Oroville Hospital	16	13	4	1	3
Plumas District Hospital	1	0	0	0	0
Redwood Memorial Hospital	7	0	0	0	0
Reno VA (VA Sierra Nevada Health Care System)	0	9	0	0	0
Renown Regional Medical Center	0	173	55	30	92
Renown South Meadows Medical Center	0	1	1	0	0
Saint Mary’s Regional Medical Center	28	28	4	3	7
Seneca District Hospital	2	0	0	0	0
Shasta County Coroner	1	–	–	–	–
Shasta Regional Medical Center	33	24	6	3	9
Siskiyou County Coroner	0	0	0	0	0
Southern Inyo Hospital*	0	0	0	0	0
St. Elizabeth Community Hospital	6	4	1	1	2
St. Helena Hospital Clearlake	7	0	0	0	0
St. Joseph Hospital Eureka	16	8	2	0	0
Surprise Valley Community Hospital	0	0	0	0	0
Sutter Coast Home Care	0	–	–	–	–
Sutter Coast Hospital	10	1	2	0	0
Sutter Lakeside Hospital	11	0	0	0	0
Trinity Hospital	3	0	0	0	0
Ukiah Valley Medical Center	5	0	0	0	0
Vibra Hospital of Northern California	7	0	0	0	0

	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
South Coast	448	679	124	54	174
Children’s Recovery Center of Northern California	0	0	0	0	0
Community Hospital of Monterey Peninsula	46	42	7	6	16
Dominican Hospital	28	43	6	1	1
El Camino Hospital	31	30	0	0	0
El Camino Hospital Los Gatos	5	3	1	1	2
George L. Mee Memorial Hospital	2	0	0	0	0
Good Samaritan Hospital	38	50	6	2	6
Hazel Hawkins Memorial Hospital	7	4	2	0	0
Kaiser Foundation Hospital San Jose	18	19	6	2	5
Kaiser Foundation Hospital Santa Clara	33	30	7	3	7
Lucile Salter Packard Children’s Hospital at Stanford	10	26	7	1	4
Monterey County Coroner	1	–	–	–	–
Natividad Medical Center	14	37	9	4	18
O’Connor Hospital	23	19	4	1	3
Regional Medical Center of San Jose	41	129	29	12	37
Saint Louise Regional Hospital	8	2	0	0	0
Salinas Valley Memorial Hospital	26	40	9	4	17
San Luis Obispo County Coroner	0	0	0	0	0
Santa Clara County Coroner	5	0	0	0	0
Santa Clara Valley Medical Center	31	28	10	6	21
Santa Cruz County Coroner	0	–	–	–	–
Stanford Hospital and Clinics	59	164	20	11	37
Veterans Administration Hospital Menlo Park	2	0	0	0	0
Veterans Administration Palo Alto Health Care System	13	0	0	0	0
Watsonville Community Hospital	7	13	1	0	0



Juan Pablo (“JP”) was the “Play Ball” Kid at the 2015 Donate Life Day with the San Francisco Giants.

	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
West Bay	301	390	105	54	164
California Pacific Medical Center California Campus	0	0	0	0	0
California Pacific Medical Center Davies Campus	17	18	9	8	23
California Pacific Medical Center Pacific Campus	31	43	12	8	24
California Pacific Medical Center St. Luke’s Campus	2	3	0	0	0
Chinese Hospital	0	0	0	0	0
Healdsburg District Hospital	0	0	0	0	0
Kaiser Foundation Hospital Redwood City	15	58	10	1	3
Kaiser Foundation Hospital San Francisco	9	2	1	0	0
Kaiser Foundation Hospital San Rafael	9	2	1	0	0
Kaiser Foundation Hospital Santa Rosa*	–	9	4	3	6
Kaiser Foundation Hospital South San Francisco	16	7	2	1	2
Kentfield Rehabilitation & Specialty Hospital	1	0	0	0	0
Laguna Honda Hospital and Rehab Center	0	0	0	0	0
Marin County Coroner	1	–	–	–	–
Marin General Hospital	19	21	7	5	14

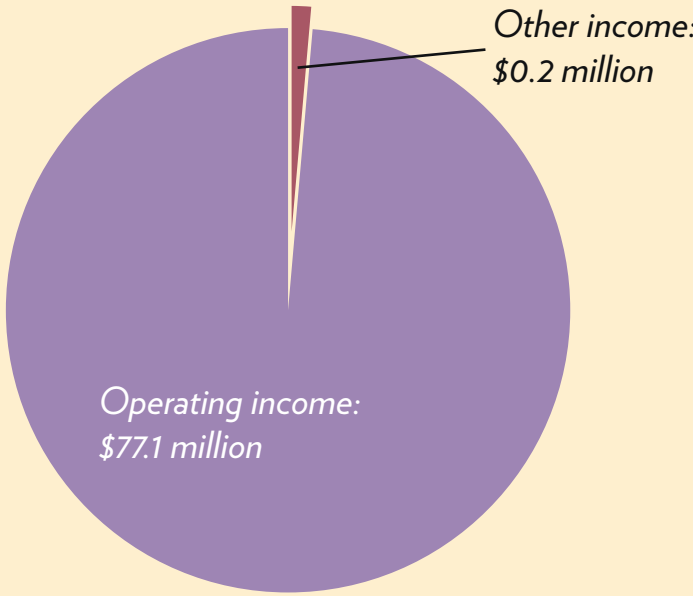
	Tissue Donors	Organ Referrals	Potential Organ Donors	Organ Donors	Organs Transplanted
Mills-Peninsula Medical Center	20	21	7	4	10
Novato Community Hospital	4	2	2	2	12
Petaluma Valley Hospital*	–	3	0	0	0
Queen of the Valley Medical Center	17	16	2	0	0
Saint Francis Memorial Hospital	3	10	2	1	1
San Francisco General Hospital and Trauma Center	30	66	22	13	47
San Francisco Veterans Affairs Medical Center	8	1	0	0	0
San Mateo County Coroner	3	–	–	–	–
San Mateo Medical Center	5	3	0	0	0
Sequoia Hospital	8	7	0	0	0
Seton Medical Center	20	14	7	5	17
Seton Medical Center Coastside	1	0	0	0	0
Sonoma County Coroner	8	0	0	0	0
Sonoma Developmental Center	0	0	0	0	0
Sonoma Valley Hospital	4	0	0	0	0
Sonoma West Medical Center	1	0	0	0	0
St. Helena Hospital	7	4	0	0	0
St. Mary’s Medical Center San Francisco	7	3	0	0	0
UCSF Medical Center at Mission Bay	5	11	3	0	0
UCSF Medical Center Parnassus Campus	30	66	14	3	5
UCSF Medical Center Mount Zion Campus	0	0	0	0	0
Other Sources**	4	4	0	0	0
General: California	4	4	0	0	0
General: Nevada	0	0	0	0	0
Donor Network West Grand Total	2236	3006	661	300	937

Tissue Donors: The number of donors from whom a transplantable tissue was recovered.
Organ Referrals: The number of times a hospital contacted Donor Network West due to a patient with a non-survivable illness or an injury.
Potential Organ Donors: All referrals determined to have potential for organ donation.
Organ Donors: The number of donors from whom a transplantable organ was recovered.
Organs Transplanted: How many organs were transplanted; several organs can come from a single donor.
* Not a participating tissue donation partner.
** Other sources include referrals from families, funeral homes, and hospice organizations.
- Facility has no potential for donation.

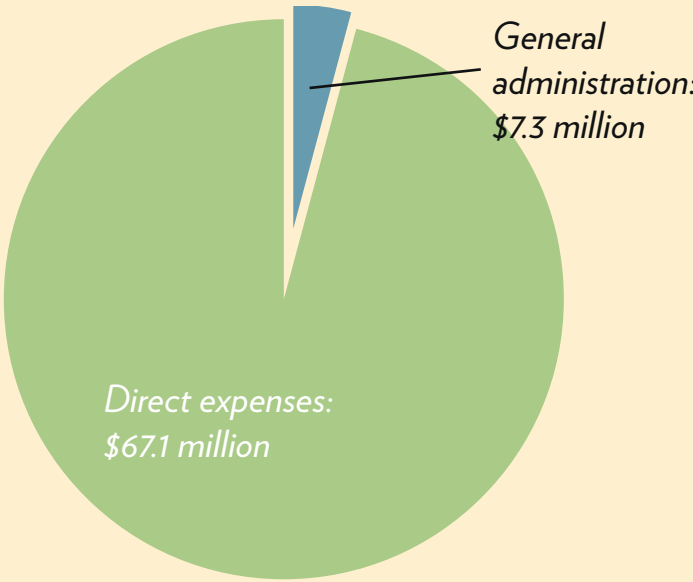
Our Financials

We are entrusted with many resources that help us carry out our mission of healing lives. We strive to be the best stewards of the gift of organ and tissues as well as of our financial resources.

Income: \$77.3 million



Expenses: \$74.4 million



Net: \$2.9 million

Senior Leadership Team

Cindy Siljestrom, Chief Executive Officer

Nikole Neidlinger, M.D., Chief Medical Officer

Denise Kinder, Chief Operations Officer

Sandra Mejia, Chief Financial Officer

Mark Borer, Vice President of Quality Systems

JT Mason, Vice President of Information Technology

Angela Rosati, Vice President of Tissue Donation Services

Sean Van Slyck, Vice President of Organ Donation Services

Laurie Boyer, External Affairs Officer

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Sandra Olson, Controller

Kim Patton, Director of Clinical Services

Michael Salvatore, Director of Research Program

Patti Sutalo, Director of Human Resources

Allen Ward, Director of Data & Analytics

Stefanie Woidtke, Director of Operations Center



Senior leadership team members Sean Van Slyck, Sandra Mejia, Cindy Siljestrom, Denise Kinder, JT Mason, Angela Rosati, and Mark Borer welcomed visitors at our Norris Canyon Clinical Center open house.

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Chief Executive Officer
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DONORNETWORKWEST.org
888.570.9400



Top: Our team of staff and volunteers at the San Francisco Giants' 2015 Donate Life Day.

Bottom: San Francisco lit up its city hall in blue and green to celebrate National Donate Life Month 2016.



A Donate Life Organization